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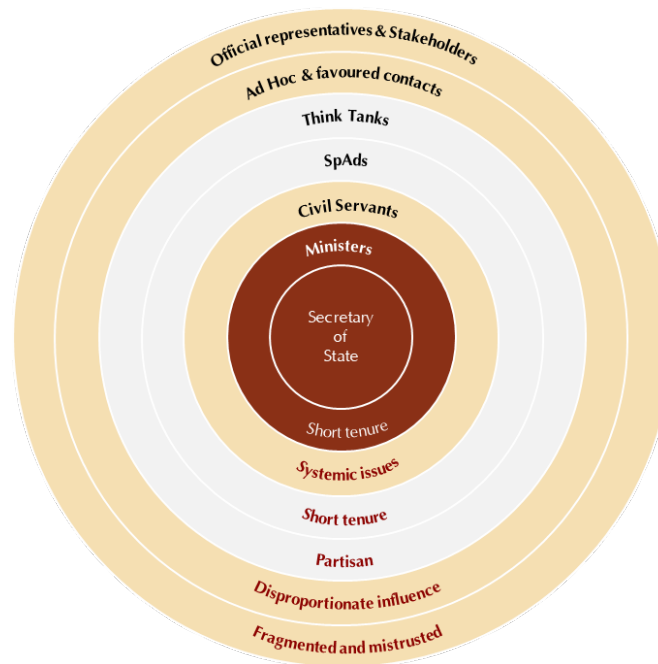
The evidence gap and the need for an  
Education Policy Knowledge Centre  
October 2021 v2

# England: challenges in system level education policy making

## Policy making challenges

The centralised policy making process is poorly supported.

- Policy is centralised, made at pace and aggravated by a rapid turnover of Ministers
- There are systemic issues in the Civil Service
- DfE is increasingly focused on implementation and maintenance
- Representative bodies are too numerous to be coherent and often mistrusted
- Evidence for policy makers\* is fragmented and hard to navigate
- As a consequence, policy churn is high and fundamental issues are not resolved.



\* See <https://www.edpol.net/wp-content/uploads/2021/05/Funding-Research-V12.1-with-cover.pdf>

# Strengthening evidence support for practitioners

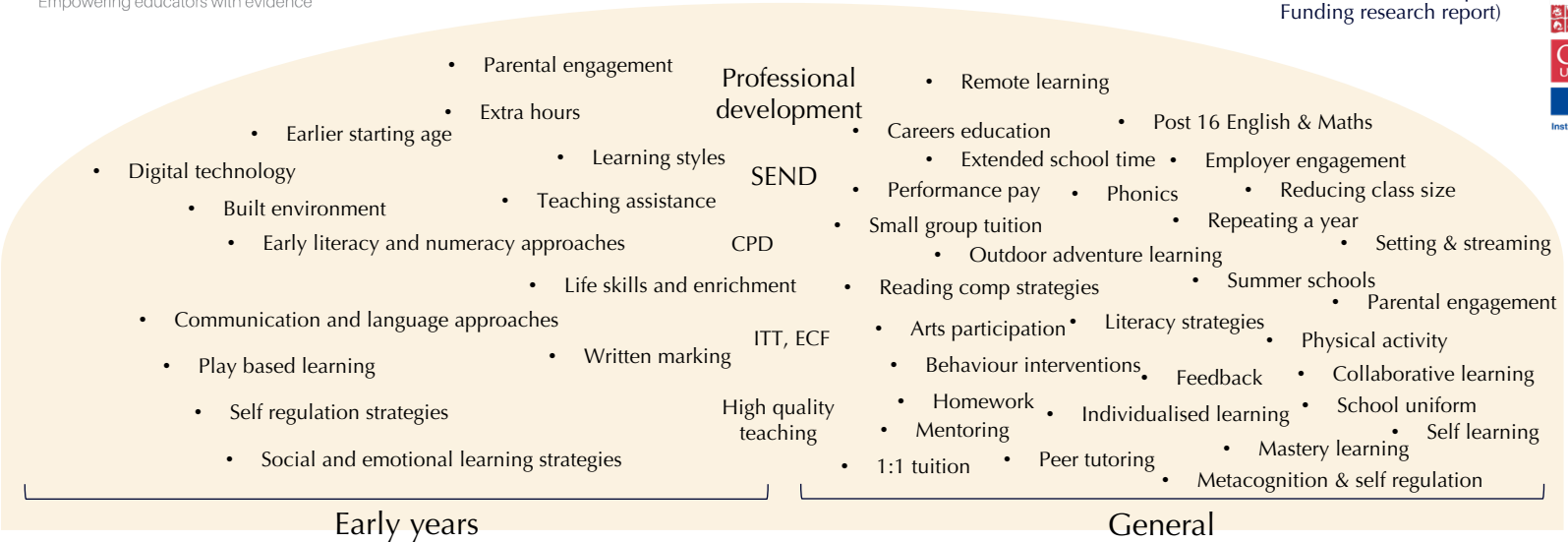
Research and evidence synthesis and mediation for practitioners and schools/colleges is relatively well supported



95% of ESRC funded university research (see edpol Funding research report)



Institution  
School/College Trust/LA  
  
Practice  
Teacher/Lecturer

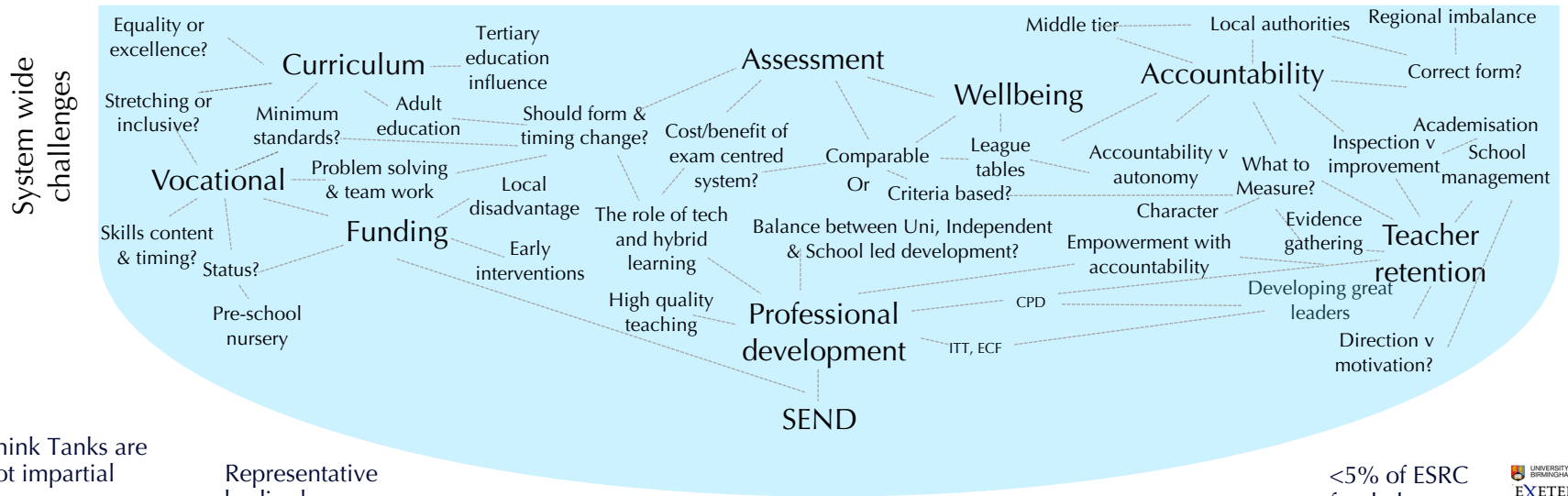


Early years

General

# Weaker research support for ministers and DfE

*In contrast, research, evidence, synthesis and mediation for ministers and the DfE is not well supported*



Think Tanks are not impartial



Representative bodies have sectional interests



Independent research is financially constrained and/or practice orientated



International organisations have bias



9.3 million of DfE funding – little on system policy (2018)

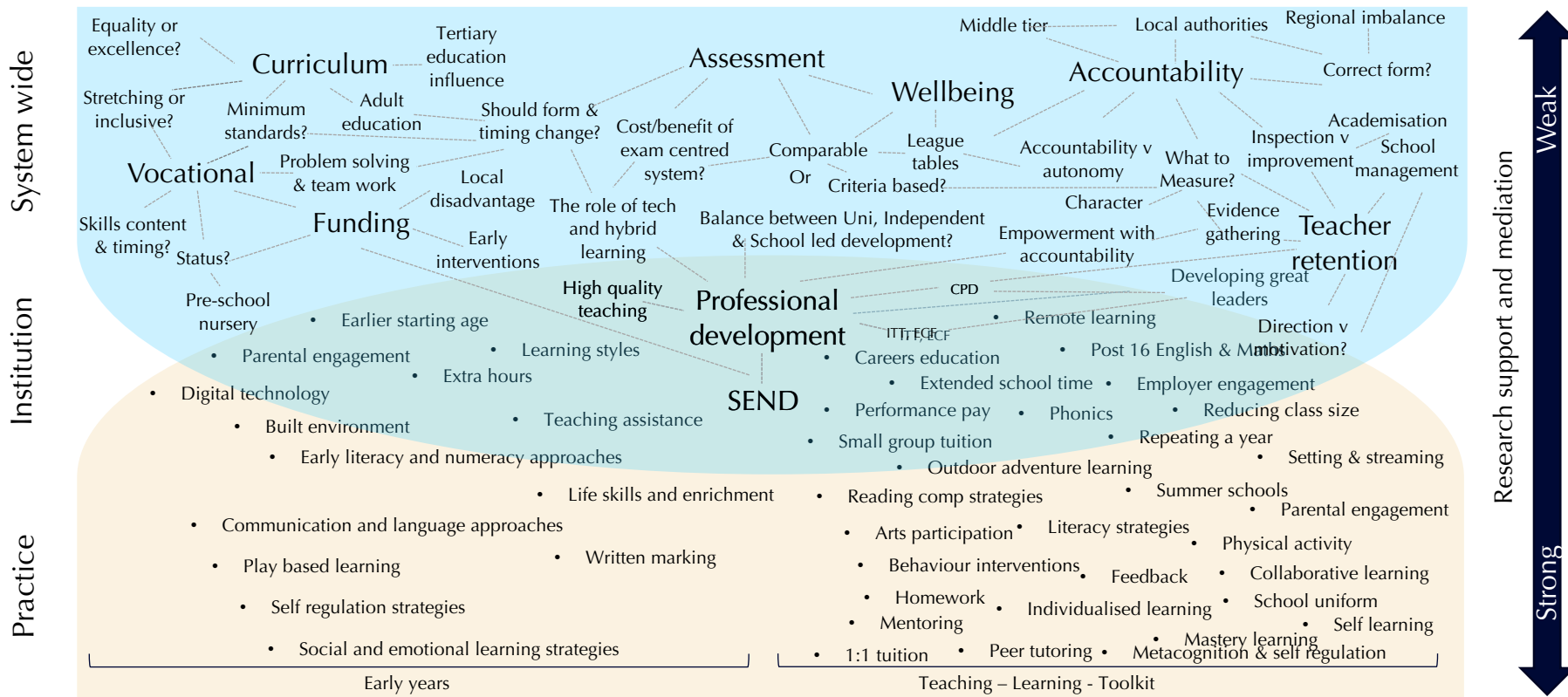
England lacks national research capabilities

<5% of ESRC funded university research addresses System policy issues (see edpol Funding research report)



# Research support imbalance

Weaker support for system policy making reflects a structural imbalance. This contributes to a poor policy making process that in turn drives disruptive policy churn.



# Stronger evidence support for policy in other jurisdictions

*Other jurisdictions have long-standing organisations to support policy makers (and to support practitioners - often with separate institutions serving each)*

	Finland	Singapore	Australia	Japan
National Institutions	✓	✓	✓	✓
-for practice evidence	✓	✓	✓	✓
-for policy evidence	✓	✓	✓	✓
Government Funded	✓	✓	✗	✓
Operates with independence**	✓	✓	✓	✓
Commissions research	✓	✓	✓	✓
Priorities	Set centrally	✓	✓✗	✓
	Vis a national plan	✓	✗	✓
Existed > 20 years	✓	✓	✓	✓
Long term perspective	✓	✓	✓	✓
Examining evidence from other jurisdictions	?	✓	✓	✓



## Comments:

- In all cases, large, national institutions exist to provide rigorous research and evidence
- Different categories of evidence are used to advise a) policy makers and b) practitioners
- Institutions are well established with long-term perspective
- Typically research is directed in accordance with a national plan
- In all cases, institutions exist to objectively understand policy and to improve outcomes
- Funding is typically through government and research integrity is protected
- Evidence is sought from other jurisdiction

\*Based on EPI/edpol research "How leading nations organise, focus and fund educational research; December 2020

\*\* At very least pursue unrestrained methodological research

# Benefits of a policy knowledge centre

An “Education Policy Knowledge Centre” could drive material improvements in behavior and the policy making process

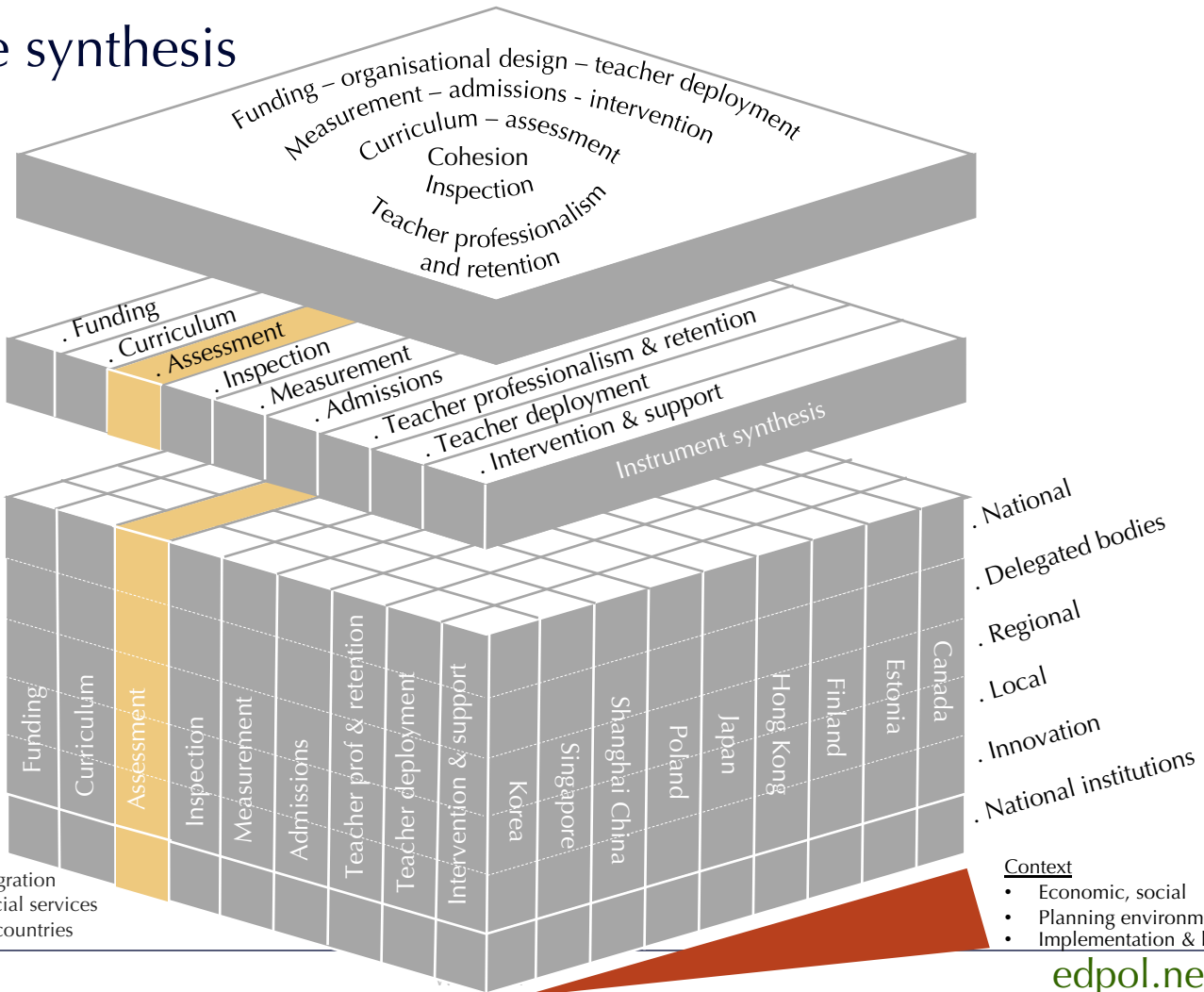
Actors	Current Behavior	With EPKC
No.10, Cabinet Office, Treasury	<ul style="list-style-type: none"> <li>Responding to media, core supporters and electorate</li> </ul>	<ul style="list-style-type: none"> <li>Present with authority about many policy options</li> </ul>
SofSs & Ministers	<ul style="list-style-type: none"> <li>Responding to short term pressure</li> <li>Relying on Civil Service and SpAd advice and/or ideology, manifesto, personal priorities</li> </ul>	<ul style="list-style-type: none"> <li>Rapidly receives more comprehensive and wider ranging advice from SpAds and Civil Service, with options clearly laid out</li> </ul>
Civil Servants	<ul style="list-style-type: none"> <li>Responding to fast policy turnaround</li> <li>Inadequate time to work on policy</li> </ul>	<ul style="list-style-type: none"> <li>Can rapidly move up “knowledge curve” in any policy area, exploring all generic options</li> </ul>
SpAds	<ul style="list-style-type: none"> <li>Difficult to have comprehensive knowledge</li> </ul>	<ul style="list-style-type: none"> <li>As above and using the same evidence as Civil Servants; time to consider inter-departmental implications and dependencies</li> </ul>
Think Tanks	<ul style="list-style-type: none"> <li>Creating credible point-solutions, sometimes without considering interdependent elements of education policy</li> </ul>	<ul style="list-style-type: none"> <li>Can take a more holistic view of interrelated policies, considering cross-department elements and medium / long term consequences</li> </ul>
Ad hoc and favoured contacts	<ul style="list-style-type: none"> <li>Providing authoritative but narrower perspective</li> </ul>	<ul style="list-style-type: none"> <li>Can consider sector/personal position in light of credible alternatives and weighted evidence</li> </ul>
Official Representatives and stakeholders	<ul style="list-style-type: none"> <li>Often forced to deal with short term member issues</li> <li>Time and resource mitigates against long term plan consideration</li> </ul>	<ul style="list-style-type: none"> <li>Move up “knowledge curve” quickly</li> <li>Can reference other options and available evidence, to credibly respond to new initiatives</li> </ul>
Research Bodies	<ul style="list-style-type: none"> <li>Pushing forward research and understanding</li> <li>Often following funding i.e. much at micro/practitioner level</li> <li>Lack of national plan and priorities</li> </ul>	<ul style="list-style-type: none"> <li>Opportunity to contribute to meta-studies, meta-analysis and fill in research gaps according to a plan</li> <li>As per Think Tanks – able to consider whole system</li> </ul>
Local and practitioner initiatives	<ul style="list-style-type: none"> <li>Difficult to break through noise in educational debate and access government</li> </ul>	<ul style="list-style-type: none"> <li>Automatically incorporated into weighted knowledge and evidence base</li> </ul>
Opposition	<ul style="list-style-type: none"> <li>Responding piece-meal according to government agenda</li> </ul>	<ul style="list-style-type: none"> <li>Improved discussion as opposition can access shared evidence base and credibly respond to any new government initiative</li> </ul>
Manifesto writers	<ul style="list-style-type: none"> <li>Often written without sufficient time/sometimes experience</li> </ul>	<ul style="list-style-type: none"> <li>Can examine options using same resource as government and give greater consideration to desired outcomes</li> </ul>

# Knowledge centre synthesis model

Education policy system synthesis  
(All instruments x all countries)

Education policy instrument\*  
(All countries)

Education policy instruments by country\*\*:  
Comparative review



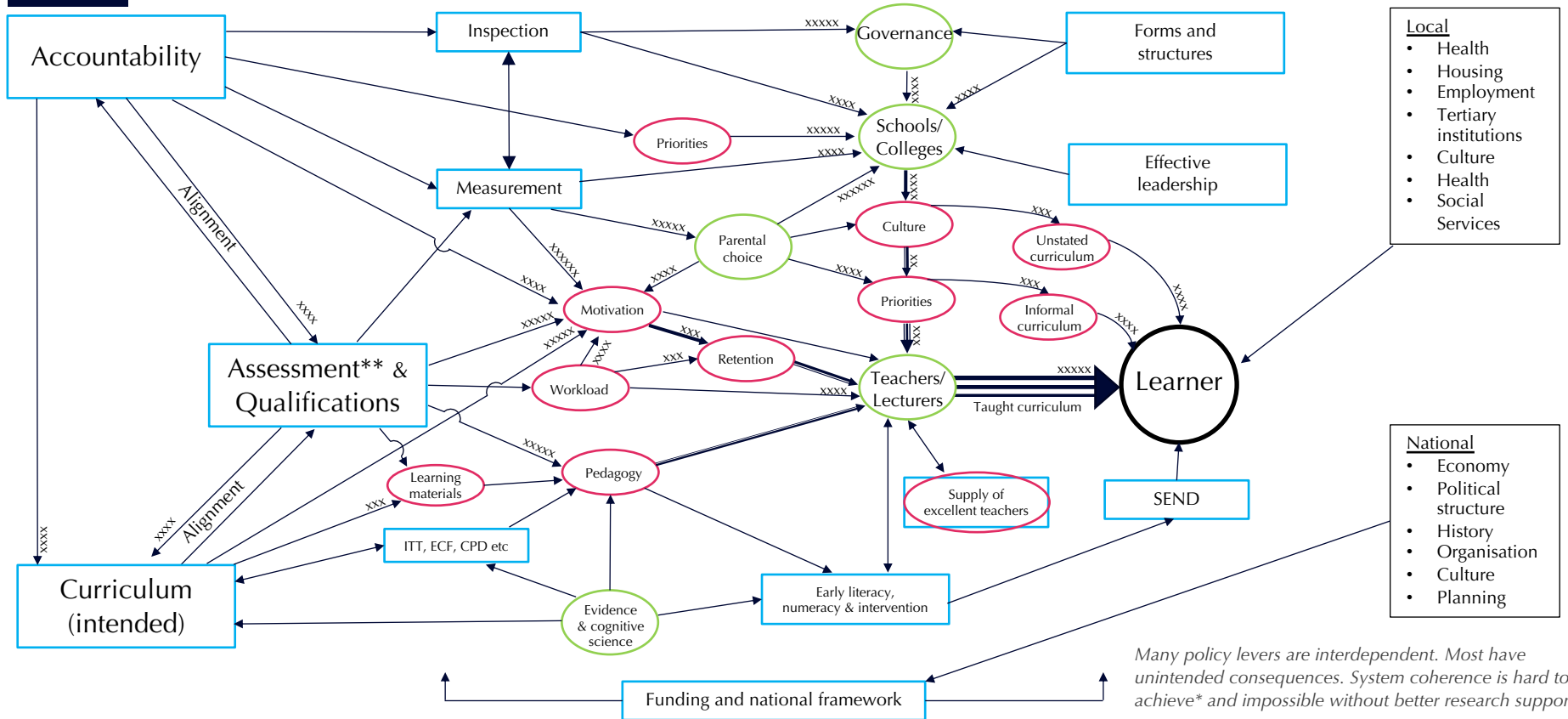
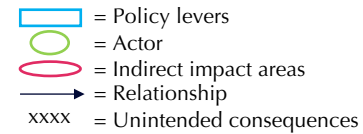
- Plus pedagogy, school improvement, integration
- Structures that support schools e.g. LA social services

\*\* Example 9 – final framework closer to 30 countries



# The need to understand system dynamics

System level policy is complex. Comparative research and synthesis would further the understanding of system dynamics, facilitate intended outcomes and promote intelligent policy making



Many policy levers are interdependent. Most have unintended consequences. System coherence is hard to achieve\* and impossible without better research support